

# 18th Asia Insurance CFO Summit 2025

27–28 May 2025, The Murray, Hong Kong, a Niccolo Hotel

Theme: Navigating Tomorrow's Challenges Today –  
The Future of Insurance Finance Leadership



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# Conference Introduction

The insurance industry is navigating an era of unprecedented transformation, shaped by economic uncertainty, evolving regulatory frameworks, digital disruption, and shifting customer expectations.

CFOs, once primarily responsible for financial stewardship, are now expected to be architects of resilience, innovation, and sustainable growth. Their role has evolved beyond accounting, budgeting, and compliance to encompass strategic foresight, risk mitigation, and digital transformation.

From heightened regulatory pressures – including IFRS 17 and sustainability disclosures – to capital optimization and risk-based pricing, CFOs are balancing a complex web of priorities.

Meanwhile, emerging risks such as cyber threats, inflationary pressures, and geopolitical uncertainties demand financial leaders to be more agile, data-driven, and forward-thinking than ever before.

The CFO of today must not only safeguard financial health but also steer their organizations towards long-term profitability in an increasingly volatile environment.

## **CFOs as Strategic Partners: Elevating the Role Beyond Finance**

As financial leaders, CFOs are no longer confined to the back office. They are key players in shaping business strategies, identifying new revenue streams, and driving operational efficiencies. With the rapid rise of AI, automation, and data analytics, CFOs must leverage technology to enhance decision-making and optimize financial performance. Additionally, as environmental, social, and governance (ESG) considerations

take centre stage, CFOs play a crucial role in integrating sustainable finance practices into corporate strategies.

## **Shaping the Future of Insurance Finance**

As customers become more aware of risks and pricing, insurers focus on delivering engaging experiences with differentiated products and services, requiring CFOs to embrace greater transparency, accuracy, responsiveness, and efficiency.

As the insurance industry navigates an aging population and increasing financial risks, the demand for tailored coverage that meets individual needs continues to grow. To stay ahead, CFOs must leverage strategic partnerships, advanced technology, data analytics, and next-generation AI to enhance pricing accuracy, optimize decision-making, streamline loss assessments, and drive proactive risk management.

The **18th Asia Insurance CFO Summit 2025** will serve as the premier platform for CFOs, senior finance executives, regulators, and industry stakeholders to discuss the evolving role of financial leadership in the insurance sector. This event will focus on how CFOs can navigate challenges, harness opportunities, and implement best practices to future-proof their organizations.

This summit is not just about staying ahead; it's about shaping the future of insurance finance leadership together.

Join us in **Hong Kong on 27-28 May 2025** as we explore how CFOs can redefine financial excellence, lead with agility, and shape the future of insurance finance in an increasingly complex world.

# Key Topics

## **The CFO's Playbook for Resilience: Navigating Market Volatility & Uncertainty**

- Strategies for financial stability amid inflation, currency fluctuations, and economic downturns.
- Leveraging scenario planning and stress testing to mitigate future disruptions.
- Balancing risk management with growth opportunities in unpredictable times.

## **The AI-Driven CFO: Transforming Financial Strategy with Intelligent Automation**

- Unlocking the potential of AI, machine learning, and predictive analytics in financial decision-making.
- Optimizing financial forecasting and risk assessment with data-driven insights.
- Balancing automation and human expertise in finance and strategic planning.

## **Embedded Finance & the Future of Insurance CFOs**

- How embedded insurance is reshaping financial models and revenue streams.
- CFOs' role in integrating embedded finance into traditional insurance ecosystems.
- Monetizing digital partnerships and fintech collaborations for business growth.

## **Rethinking Capital Management: Investment Strategies in a Shifting Landscape**

- Adapting investment portfolios in response to interest rate fluctuations and economic shifts.
- Identifying alternative asset classes and sustainable finance opportunities.
- Aligning capital allocation strategies with long-term corporate objectives.

## **Beyond IFRS 17: The Next Wave of Financial Reporting & Compliance**

- Preparing for upcoming regulatory changes and evolving financial disclosure requirements.

- Streamlining reporting frameworks with automation and advanced analytics.
- Aligning financial reporting with ESG and sustainability standards.

## **CFOs as Strategic Growth Architects: Expanding Beyond Traditional Finance**

- Redefining the CFO role as a business growth enabler and strategic advisor.
- Driving digital transformation and operational efficiency for long-term success.
- Collaborating with CEOs and boards to shape corporate vision and profitability.

## **Financial Crime & Cybersecurity: Strengthening CFO-Led Risk Defences**

- CFOs' critical role in fraud prevention, AML compliance, and cyber risk mitigation.
- Strengthening internal controls and leveraging AI for fraud detection.
- Protecting financial assets and customer trust in an era of digital threats.

## **ESG & Sustainable Finance: CFOs Driving the Green Agenda**

- Measuring the financial impact of ESG initiatives and sustainability investments.
- Aligning financial strategies with global climate and sustainability goals.
- Navigating regulatory pressures and investor expectations for ESG compliance.

## **The CFO's Guide to Mergers & Acquisitions in the Insurance Sector**

- Financial due diligence and valuation strategies for successful M&A deals.
- Post-merger integration challenges and ensuring financial stability post-acquisition.
- Leveraging M&A for business expansion and competitive advantage.

### **The Future of Finance Talent: Building High-Performance CFO Teams**

- Attracting, retaining, and upskilling finance talent for the digital era.
- Developing leadership and succession plans for the next generation of CFOs.
- Emphasizing diversity, inclusion, and a culture of continuous learning.

### **Capital Markets & Investment Strategies**

- Adapting to interest rate fluctuations and changing monetary policies.
- Exploring alternative asset classes such as private equity, infrastructure, and ESG-linked investments.
- Balancing liquidity management with long-term investment returns.

### **Capitalizing on Market Growth Opportunities & Overcoming Challenges**

- Expansion into Emerging Markets: Discuss opportunities for growth through expansion into emerging markets within Asia or beyond traditional distribution channels like bancassurance partnerships.
- Managing Economic Uncertainty and Strategies to mitigate risks associated with economic volatility while maintaining growth momentum.
- Balancing cost control with investment needs during uncertain times.

### **Financial Resilience in a Climate-Driven World: The CFO's Role in Leveraging Catastrophe Bonds and ILS for Risk Management**

- Harnessing Alternative Risk Transfer: Exploring the role of catastrophe bonds and insurance-linked securities (ILS) in diversifying risk and enhancing capital efficiency.
- Climate Risk and Financial Preparedness: Integrating climate risk analytics into financial planning to ensure long-term sustainability and resilience.
- Strategic Capital Management: Balancing traditional reinsurance with innovative financial instruments to optimize risk mitigation and regulatory compliance

### **Panel Discussion: The Impact of Hong Kong's Risk-Based Capital (RBC) Regime on Insurance Product Strategies**

- Reshaping Product Portfolios: How RBC requirements are influencing insurers' risk appetite and product design.
- Capital Allocation & Profitability: Balancing regulatory compliance with sustainable growth and financial performance.
- Future Outlook: Navigating evolving RBC regulations and their long-term impact on market competitiveness.

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## **Who Should Attend**

- CFOs, CEOs, COOs, Corporate controller/ chief accounting officer, head of FP&A, and finance transformation leads of Insurance & Reinsurance Companies
- Regulators
- Investment Managers
- Industry Actuaries, Accountants, and Tax Managers
- Service Providers to the Insurance Industry
- Management consultants, Technology experts, Lawyers, Advisors, and Professionals serving the banking and insurance fraternities

## Day One: 27 May 2025, Tuesday

- 8:00 am **Registration & Welcome Coffee**
- 9:00 am **Chairperson's Opening Remarks & Introduction to the Conference Theme**
- 9:15 am **Honoured Government Dignitary Keynote Speech**
- 9:30 am **Distinguished Government Leadership Keynote Address**  
Development of Financial Services Industry and Insurance Sector in Hong Kong



**Joseph H. L. Chan, JP**

Under Secretary for Financial Services and the Treasury,  
The Government of Hong Kong SAR

- 9:50 am **The CFO's Playbook for Resilience: Navigating Market Volatility & Uncertainty**
- Strategies for financial stability amid inflation, currency fluctuations, and economic downturns.
  - Leveraging scenario planning and stress testing to mitigate future disruptions.
  - Balancing risk management with growth opportunities in unpredictable times.
- 10:25 am **Interactive Q&A Session**
- 10:35 am **Morning Refreshments Break**
- 11:05 am **Beyond IFRS 17: The Next Wave of Financial Reporting & Compliance**
- Streamlining reporting frameworks with automation and advanced analytics
  - The future of FP&A – Data, Dashboards and AI
  - AI impact on Finance Functions into the future



Senior Representative, EY

11:35 am

### **ESG & Sustainable Finance: CFOs Driving the Green Agenda**

- Measuring the financial impact of ESG initiatives and sustainability investments.
- Aligning financial strategies with global climate and sustainability goals.
- Navigating regulatory pressures and investor expectations for ESG compliance. (Topic to be confirmed)



**Martin Noble**

Chief Financial Officer, Zurich Insurance Company Ltd, Hong Kong

12:05 pm

### **Power Talk / Panel Discussion**

#### **The Future of Finance Talent: Building High-Performance CFO Teams**

- Attracting, retaining, and upskilling finance talent for the digital era.
- Developing leadership and succession plans for the next generation of CFOs.
- Emphasizing diversity, inclusion, and a culture of continuous learning.

#### **Panellist**



**Steve Hui** FCPA, FASHK

President, Actuarial Society of Hong Kong

12:50 pm

### **Interactive Q&A Session**

1:00 pm

### **Networking Lunch**

2:30 pm

### **The AI-Driven CFO: Transforming Financial Strategy with Intelligent Automation (Topic to be confirmed)**

- Unlocking the potential of AI, machine learning, and predictive analytics in financial decision-making.
- Optimizing financial forecasting and risk assessment with data-driven insights.
- Balancing automation and human expertise in finance and strategic planning



**John Zheng**

Chief Financial Officer & Chief Information Officer,  
Mitsui Sumitomo Insurance (China) Co, Ltd (MSI China)



3:00 pm **Plenary Session**



**Junichi Yoshii**

Regional Chief Financial Officer, DLI Asia Pacific

3:30 pm **Capital Markets & Investment Strategies**

- Adapting to interest rate fluctuations and changing monetary policies.
- Exploring alternative asset classes such as private equity, infrastructure, and ESG-linked investments.
- Balancing liquidity management with long-term investment returns.

4:00 pm **Interactive Q&A Session**

4:15 pm **Chairperson's Closing Remarks and Networking Tea**

5:00 pm **End of Day One**

## Day Two: 28 May 2025, Wednesday

8:00 am **Registration & Welcome Coffee**

9:00 am **Chairperson's Opening Remarks & Introduction to the Conference Theme**

9:15 am **Keynote Address**



**Ellick Tsui**

Deputy Chairman, Hong Kong Federation of Insurers

Deputy CEO & CFO, CTF Life Insurance Company

9:45 am **Current Geopolitical Challenges and Global Economic Trends**

- Cross-border regulatory landscape
- Global Economic Trends Impacting the Insurance Industry

10:15 am **The Evolving Risk Landscape: Implications for Insurers' Financial Stability**

- How geopolitical risks, climate change, and macroeconomic trends affect insurer balance sheets.
- Strategies for CFOs to enhance risk resilience and maintain strong credit profiles.
- The role of ESG factors in financial ratings and investment strategies.

10:45 am **Interactive Q&A Session**

10:55 am **Morning Refreshments Break**

11:25 am **POWER TALK / PANEL DISCUSSION**

**CFOs as Strategic Growth Architects Expanding Beyond Traditional Finance**

- Redefining the CFO role as a business growth enabler and strategic advisor.
- Driving digital transformation and operational efficiency for long-term success.
- Collaborating with CEOs and boards to shape corporate vision and profitability

**Moderator**



Senior Representative, EY

12:00 pm **The CFO's Guide to Mergers & Acquisitions in the Insurance Sector (Topic to be confirmed)**

- Financial due diligence and valuation strategies for successful M&A deals.
- Post-merger integration challenges and ensuring financial stability post-acquisition.
- Leveraging M&A for business expansion and competitive advantage.



**John Spence**

Managing Director, Asian Capital Advisors

12:30 pm **Capitalizing on Market Growth Opportunities & Overcoming Challenges**

- Expansion into Emerging Markets: Discuss opportunities for growth through expansion into emerging markets within Asia or beyond traditional distribution channels like bancassurance partnerships.
- Managing Economic Uncertainty and Strategies to mitigate risks associated with economic volatility while maintaining growth momentum.
- Balancing cost control with investment needs during uncertain times.



1:00 pm **Interactive Q&A Session**

1:10 pm **Networking Lunch**

2:10 pm **Financial Resilience in a Climate-Driven World: The CFO's Role in Leveraging Catastrophe Bonds and ILS for Risk Management**

- Harnessing Alternative Risk Transfer: Exploring the role of catastrophe bonds and insurance-linked securities (ILS) in diversifying risk and enhancing capital efficiency.
- Climate Risk and Financial Preparedness: Integrating climate risk analytics into financial planning to ensure long-term sustainability and resilience.
- Strategic Capital Management: Balancing traditional reinsurance with innovative financial instruments to optimize risk mitigation and regulatory compliance

2:40 pm **Embedded Finance & the Future of Insurance CFOs**

- How embedded insurance is reshaping financial models and revenue streams.
- CFOs' role in integrating embedded finance into traditional insurance ecosystems.
- Monetizing digital partnerships and fintech collaborations for business growth.

3:15 pm **Power Talk/ Panel Discussion**

**The Impact of Hong Kong's Risk-Based Capital (RBC) Regime on Insurance Product Strategies**

- Reshaping Product Portfolios: How RBC requirements are influencing insurers' risk appetite and product design.
- Capital Allocation & Profitability: Balancing regulatory compliance with sustainable growth and financial performance.
- Future Outlook: Navigating evolving RBC regulations and their long-term impact on market competitiveness.

**Panellist**



**Simon Lam**

Co-Chief Executive Officer, China Pacific Life Insurance (H.K.) Co. Ltd  
Council Member, Actuarial Society of Hong Kong

3:45 pm **Interactive Q&A Session**

4:00 pm **Chairperson's Closing Remarks and Networking Drinks**

4:30 pm **End of the Conference**

**Note: Programme is subject to change.**

# 18th Asia Insurance CFO Summit 2025

27-28 May 2025, The Murray, Hong Kong, a Niccolo Hotel

Registration Email: [loga@asiainsurancereview.com](mailto:loga@asiainsurancereview.com)

## Registration

Registered by \_\_\_\_\_

To: Ms Loga, Asia Insurance Review  
103A Amoy Street, Singapore 069 923  
[www.asiainsurancereview.com](http://www.asiainsurancereview.com)  
Co. Regn no.: 199 003 818 H • GST Regn no.: M2-009 466 93

This form is to be used by  
The Actuarial Society of Hong Kong (ASHK) Referrals ONLY

### PERSONAL PARTICULARS

Name: Mr/Mrs/Ms/Dr/Prof  
First Name: \_\_\_\_\_ Last Name/ Surname: \_\_\_\_\_

Nationality: \_\_\_\_\_

Passport No: \_\_\_\_\_

Job Title \_\_\_\_\_

Company \_\_\_\_\_

Address \_\_\_\_\_

Country \_\_\_\_\_

Tel: ( ) \_\_\_\_\_

Cellular: ( ) \_\_\_\_\_

Fax: ( ) \_\_\_\_\_

email: \_\_\_\_\_

### REGISTRATION

(ASHK REFERRAL WITH 20% DISCOUNT)

#### Early Bird (valid till 27 April 2025)

Subscribers  US\$1,024 ~~US\$1,280~~  
Non-Subscribers  US\$1,264\* ~~US\$1,580\*~~

#### Normal Registration

Subscribers  US\$1,424 ~~US\$1,780~~  
Non-Subscribers  US\$1,584\* ~~US\$1,980\*~~

(\*Free One Year Subscription to Digital Edition of *Asia Insurance Review* & *AIR eDaily*)

**Full registration fees MUST be paid before the valid dates for admittance at the conference.**

Only registrations FULLY PAID FOR by the early-bird deadline will be eligible for the discount.

I came to know about this conference through:

- AIR/MEIR magazine  AIR/MEIR Website  Brochure  Email  
 Referral by (Association/ Sponsor/ Speaker/ Exhibitor/ Business Contact)

#### Group registration: Special Offer for Year 2025

Register three delegates from the same company, and send the fourth delegate to attend the conference free of charge!

(Valid only for delegates from the same company in the same country)

Registration fee includes participation at Conference plus tea breaks and lunches. All meals are prepared without pork, lard and beef.

#### Special Dietary Requirements

- I would like to have vegetarian meals during the Conference.

## Closing date for registration: 25 May 2025

For cancellation in writing made before **19 May 2025**, 50% of the conference fee will be refunded.

No refunds will be made for cancellations after **19 May 2025**. However, substitution or replacement of delegates will be allowed.

### PAYMENT

I undertake to indemnify the organisers for all bank charges

- Telegraphic / Bank Transfer to the following account:

DBS Bank  
Marina Financial Centre, 12 Marina Boulevard,  
#03-00 MBFC, Tower 3, Singapore 018982  
Branch: Marina Financial Centre Branch  
Account Name: Ins Communications Pte Ltd  
• US\$ (Account No.: 0001 - 004838-01-9-022)  
• Swift Code: DBS SSGS

- Please debit the sum\* of US Dollars US\$ \_\_\_\_\_ for Conference Registration fee from my

- Mastercard

- VISA

- American Express

\*Note: A 5% surcharge is applicable as bank charges for all credit card payments.

Card Holder's Name: \_\_\_\_\_ Signature: \_\_\_\_\_

Card No.: \_\_\_\_\_ Date: \_\_\_\_\_

Expiry Date: \_\_\_\_\_ (mm-yy) Total Amount: US\$ \_\_\_\_\_

Hotel Reservation:  
Email: [allen.mak@niccolohotels.com](mailto:allen.mak@niccolohotels.com)

### Hotel Contact

Attn: Mr Allen Mak  
Sales Manager

Email: [allen.mak@niccolohotels.com](mailto:allen.mak@niccolohotels.com)

Phone: +852 3141 8967

The Murray, Hong Kong, a Niccolo Hotel  
22 Cotton Tree Drive, Central, Hong Kong SAR, China  
Tel: +852 3141 8888

### ROOM RATE

- Superior room at HKD 2,300 plus 10% service charge and 3% Hotel Accommodation Tax per room, per night (Single) inclusive of 1 daily breakfast & internet access  
 Superior room at HKD 2,500 plus 10% service charge and 3% Hotel Accommodation Tax per room, per night (Double) inclusive of 2 daily breakfast & internet access

Non-guaranteed blockage and rooms availability/rates will be subject to confirmation at the time of reservation.

To guarantee the room reservation and the rate, please provide the following details on or before **27 April 2025**: **guest's full name, credit card number, expiry date, arrival and departure date to Email: [allen.mak@niccolohotels.com](mailto:allen.mak@niccolohotels.com)**

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